

## ARTICLES OF ORGANIZATION

### OF LIMITED LIABILITY COMPANY

#### ENTITY INFORMATION

**ENTITY NAME:** S & D DILLARD LLC  
**ENTITY ID:** 23816842  
**ENTITY TYPE:** Domestic LLC  
**EFFECTIVE DATE:** 04/22/2025  
**CHARACTER OF BUSINESS:** Other - The purpose for which this limited liability company is organized is to engage in any lawful business activity, purpose, or act, and to have and exercise all of the powers, rights, and privileges conferred on limited liability companies under the laws of the State of Arizona, as they may be amended from time to time.  
**MANAGEMENT STRUCTURE:** Member-Managed  
**PERIOD OF DURATION:** Perpetual  
**PROFESSIONAL SERVICES:** N/A

#### STATUTORY AGENT INFORMATION

**STATUTORY AGENT NAME:** Deborah Barnaby  
**PHYSICAL ADDRESS:** 3411 N. Apache Circle, CHANDLER, AZ 85224  
**MAILING ADDRESS:** 3411 N. Apache Circle, CHANDLER, AZ 85224

#### PRINCIPAL ADDRESS

2720 W. Temple Street, CHANDLER, AZ 85224

#### PRINCIPALS

Member: Daphne Dillard - 2720 W. Temple Street, CHANDLER, AZ, 85224, USA - - Date of Taking Office:  
Member: Stacey Dillard - 2720 W. Temple Street, CHANDLER, AZ, 85224, USA - - Date of Taking Office:

#### ORGANIZERS

Kofi Sallar: 1000 Kastrin Street, Suite A, EL PASO, TX, 79907, USA,

#### SIGNATURES

Organizer: Kofi Sallar - 04/22/2025