

## ARTICLES OF ORGANIZATION

### OF LIMITED LIABILITY COMPANY

#### ENTITY INFORMATION

ENTITY NAME: NOVACARE SOLUTIONS LLC  
ENTITY ID: 23763765  
ENTITY TYPE: Domestic LLC  
EFFECTIVE DATE: 12/18/2024  
CHARACTER OF BUSINESS: Health Care and Social Assistance  
MANAGEMENT STRUCTURE: Manager-Managed  
PERIOD OF DURATION: Perpetual  
PROFESSIONAL SERVICES: N/A

#### STATUTORY AGENT INFORMATION

STATUTORY AGENT NAME: Arneatrice Horton  
PHYSICAL ADDRESS: 2 N central Ave, suite 1800, PHOENIX, AZ 85004  
MAILING ADDRESS: 2 N central Ave, suite 1800, PHOENIX, AZ 85004

#### PRINCIPAL ADDRESS

2 N central Ave, suite 1800, PHOENIX, AZ 85004

#### PRINCIPALS

Member and Manager: Arneatrice Horton - 2 N Central Ave, Suite 1800, PHOENIX, AZ, 85004, USA - - Date of Taking Office:

Member and Manager: Janae Thomas - 2 N Central Ave, Suite 1800, PHOENIX, AZ, 85004, USA - - Date of Taking Office:

#### ORGANIZERS

Arneatrice Horton: 2 N Central Ave, Suite 1800, PHOENIX, AZ, 85004, USA, harneatrice@yahoo.com

Janae Thomas: 2 N Central Ave, Suite 1800, PHOENIX, AZ, 85004, USA, aj2ll18@gmail.com

#### SIGNATURES

Organizer: Arneatrice Horton - 12/31/2024

Organizer: Janae Thomas - 12/31/2024