

Foreign Conversion

STATE OF DELAWARE
CERTIFICATE OF CONVERSION
FROM A UTAH CORPORATION TO A
DELAWARE LIMITED LIABILITY COMPANY
PURSUANT TO SECTION 18-214 OF THE
DELAWARE LIMITED LIABILITY COMPANY ACT

1. The name of the corporation immediately prior to filing this certificate is Horrocks Engineers, Inc. (the "**Corporation**").

2. The Corporation was originally formed in the State of Utah pursuant to its Articles of Incorporation filed with the Division of Corporations & Commercial Code on June 5, 1972.

3. The jurisdiction of the Corporation immediately prior to the filing of this certificate is the State of Utah.

4. The name of the limited liability company as set forth in the Certificate of Formation is Horrocks LLC.

IN WITNESS WHEREOF, the undersigned affirms as true the foregoing under penalties of perjury, and has executed this certificate this 1st day of September, 2023.

By: 

Name: Bryan Foote

Title: Authorized Person

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Name: Bryan Foote

Title: Authorized Person

Delaware

The First State

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I, JEFFREY W. BULLOCK, SECRETARY OF STATE OF THE STATE OF DELAWARE, DO HEREBY CERTIFY THE ATTACHED IS A TRUE AND CORRECT COPY OF THE CERTIFICATE OF CONVERSION OF AN UTAH CORPORATION UNDER THE NAME OF "HORROCKS ENGINEERS, INC." TO A DELAWARE LIMITED LIABILITY COMPANY, CHANGING ITS NAME FROM "HORROCKS ENGINEERS, INC." TO "HORROCKS LLC", FILED IN THIS OFFICE ON THE FIRST DAY OF SEPTEMBER, A.D. 2023, AT 8:47 O'CLOCK A.M.



7652087 8100F
SR# 20233400382

You may verify this certificate online at corp.delaware.gov/authver.shtml

A handwritten signature in black ink, appearing to read "JBullock", is written over a horizontal line. Below the line, the text "Jeffrey W. Bullock, Secretary of State" is printed.

Authentication: 204087140
Date: 09-01-23

CERTIFICATE OF FORMATION
OF
HORROCKS LLC

The undersigned, for purposes of forming a limited liability company under the Delaware Limited Liability Company Act, does hereby certify:

1. The name of the limited liability company is Horrocks LLC (the "*Company*").
2. The address of the Company's registered office in the State of Delaware is 251 Little Falls Drive, Wilmington, county of New Castle, Delaware 19808. The name of the Company's registered agent for service of process in the State of Delaware at such address is Corporation Service Company.

IN WITNESS WHEREOF, the Company has caused this Certificate of Formation to be signed by an authorized person this September 1, 2023.



Bryan Foote
Authorized Person