



November 12, 2020

RE: Articles of Organization for New Entity Formation, NEI LLC

To Whom it May Concern:

This letter is for the formation of a new entity structure, NEI LLC, being a member-managed Arizona Limited Liability Company.

The new entity will be:

NEI LLC  
1959 S. Val Vista Dr., Ste. 118  
Mesa, AZ 85204

The following person will be sole individual member of the entity:

William Fulcher  
1959 S. Val Vista Dr., Ste 118  
Mesa, AZ 85204

If you have any questions, please feel free to contact me via email at [dr.fulcher@mydentalschool.com](mailto:dr.fulcher@mydentalschool.com) or via phone at (480) 248-8008.

Sincerely,

A handwritten signature in black ink that reads "William C. Fulcher".

William C. Fulcher, D.D.S.  
Member, CEO