

ARTICLES OF ORGANIZATION OF

THINGS ADORABLE, L.L.C.

1. The name of this limited liability company is:

THINGS ADORABLE, L.L.C.

2. This limited liability company is organized to transact any and all lawful business for which a limited liability company may be organized pursuant to A.R.S. §29-601 et seq.

3. The name and business address of the **statutory agent** for service of process is:

David A. Oursland
4704 E. Camelback Heights Way
Phoenix, Arizona 85018

4. The registered business address of this limited liability company is:

THINGS ADORABLE, L.L.C.
4704 E. Camelback Heights Way
Phoenix, Arizona 85018

5. Management of this limited liability company is vested in the Manager. The name and address of the Manager at the time of its formation is as follows:

David A. Oursland
P.O. Box 32791
Phoenix, Arizona 85064

6. The name and address of the initial member of the company is as follows:

David A. Oursland
P.O. Box 32791
Phoenix, Arizona 85064

7. The latest date this limited liability company can dissolve is December 31, 2069.

8. There is one (1) member at a time the limited liability company is formed.

DATED THIS 14th day of August, 2019.


David A. Oursland