# AZ CORPORATION COMMISSION FILED



# DO NOT PUBLISH. THIS SECTION

MAR - 1 2006

1. The corporate HLE-NO\_F/201705-5 APPLICATION FOR AUTHORITY
TO TRANSACT BUSINESS
TO TRANSACT BUSINESS
TO ARIZONA

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"association,"		The name of the	corporation is:	Macerich	Management	Company	
"company," "limited	C)	A(n)	California		Corpo	tofion	
"incorporated" or an abbreviation of any o		, r		nce or Countr	e)	LAUDII	
these words. If you ni	1. 		January 2017	and or Coursel	אָז		
the holder or assignee	X	We are a foreign or	manation mustraine	Nata annual Canadas (1911)		·	
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Declaration of		now file this Amilia	poration currently	municipation in the	isset husiness in	Anzona und must	
Tradename Holder	ı	now file this Application for New Authority pursuant to A.R.S. § 10-1504 because we have changed the following in our domicile jurisdiction:					
form. If your name i	\$	Our actual corporate name (or the name under which we originally obtained authority in					
not available for use i	п	Anzona).	otate trattle for the t	ame imoer which	1-we originally of	otained authority in	
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corporation Secretary.		Macerich	Management Co	ompany			
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		If the exact name of fictitious name adop	the toreign corporation defined for use by the co	rporation in Ariz	de for use in this cona is:	state, then the	
	-	4				(FN).	
	2.	The name of the stat		y in which the &	reign corporatio	n is incorporated is:	
3. You must provide the total duration in	3.	The foreign corporat					
years for which your		and the per	iod of its duration is	Perpetu	al		
corporation was			in a second contract of the				
formed to endure. If perpetual succession, so indicate in this	4.	The street address of country of its incorpor	the principal office	of the foreign co	potation in the s	tale, province or	
section. Do not leave blank, or state not		401 Wilsh	ire Bivd., Su	ite 700			
applicable.		Santa Mon	ica, CA 90401			<del></del>	
ar mag							
5. The statutory agent				<del></del>		<del></del>	
must provide both a	5.	The name and street	address of the statute	ev agent for the	foreign sammai	no de Antonio In.	
physical and mailing address. If significary				-1 aBayerson article	mesen corporan	ou in Angona is:	
agent has a P.O. Box.		CT Corpor	ation System			•	
then they must also	ľ		n Central Ave				
provide a physical		Phoenix,	17 86012	-	4 <del>+10.01</del>	<del></del>	
description of their street address/		to an action of a Co. St. of	na OVAL:		·		

AZ CORPORATION COMMISSION FILED

location.

MAR 1 3 2006

FILE NO. F-1267765-5

THIS SECTION	3.11.		mon at cert	vn place of business c address of the statutor	y agont is:	poration in Arizona IR
S.b. Indicate to which address the Annual Report should be mailed.	5.b.	The Annual R		I correspondence cho		
6. If the purpose of your corporation has any limitations with regard to this section, so indicate. If not, state no limitations or leave blank.	Ġ.	corporation is	incorporated, wit	is to engage in any a state, province or co th the following limits	unity under whos ations if any:	e law the foreign
·	<b>Ž</b> .	The names and corporation are	usual business a	iddresses of the curren	nit directors and or	fficers of the foreign
Name		Please r	efer to Exi	ibit "A".		falatas
Address:	٠					ferrel
City, State, Zip!						
Name:						[title]
Address:						
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Address: City, State, Zip:	.**		<del></del>		· ·	· · · · · · · · · · · · · · · · · · ·
S. The total number of uthorized shares	- 8. 1	he foreign con dditional shoets	ocation is authors if necessary.)	rized to issue 1.00	0 chares, item	ized as follows: (Ausch
annot be "rero" or N/A". Include	_	1,000	shares of	common	folissei en	series] stock at
uthorized, not issued. hures in this socion.	-			ue or per value of S_	5.4.2	per share.
	-		shares of	to the Annual tong state of the Contract of th		per snare.
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			shares of			maries] stock at
	_	-	·	e or par value of \$	4,1430	per share.
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DO NOT FUBLIS	
THIS SECTION	The foreign corporation has issued 100 shares, itemized as follows:
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<ol><li>The total number issued shares cannot</li></ol>	Allega Annabal and a second
"N/A"	no pla value of par value of \$ . O   ner chose.
	shares of folgos or series to an in
	no par value or par value of \$ per share.
The Application	shares of Class of spring of spring of spring
must be	TO TOP UNITED OF MARKET AND A CONTRACT OF THE
accompanied by the following: A	per snare.
Certificate of	10: The character of business the foreign corporation initially intends to conduct in Arizona is:
Disclosure, execute	ad a secondary unones to conduct in Arizona is:
within 30 days of	acquisition, disposition, development and management of real estate
delivery to the Commission, by a	DATED this 31 day of
duly authorized	Macerich Management Company,
officer.	[Name of Corporation]
Attach a certified	Executed by
copy of your articles	
of incorporation, all	
amendments and	Madaura 8° 6° (
mergers (AZ Const. Art. XIV, 88) and a	
certificate of	[title]
existence or	PHQNE FAX
document of similar	[optional] [optional]
import duly authenticated (within	
60 days) by the	ACCEPTANCE OF APPOINTMENT BY STATUTORY AGENT
official having	i i
custody of corporate records in the state.	
province or country	ffective this 15th day of February 2006
under whose laws	
the corporation is	World Bown
incorporated.	Signature
The agent must	Donald Bondana Adda et al.
consent to the	Donald Boadway, Asst. Secy. [Print Name]
appointment by	[1. f.
executing the	

CF:0024 Rev. 09/05

consent.

CT Corporation System

[If signing an bohalf of a company serving as statutory agent, print company name here]

#### EXHIBIT "A"

List of Directors and Officers of Macerich Management Company:

### **DIRECTORS**

Arthur M. Coppola Richard A. Bayer Thomas E. O'Hern

#### **OFFICERS**

Mace Siegel Chairman Dana K. Anderson Vice Chairman

President and Chief Executive Officer Arthur M. Coppola

Richard A. Baver Executive Vice President, Chief Legal Officer and Secretary David Contis

Executive Vice President and Chief Operating Officer Edward C. Coppola Executive Vice President and Chief Investment Officer Thomas E. O'Hem

Executive Vice President, Chief Financial Officer and Treasurer

Executive Vice President and Director of Real Estate Larry Sidwell

Lori Gatto Senior Vice President James H. Kinney Senior Vice President Stephen L. Spector Scnior Vice President Christopher J. Zecchini -Senior Vice President

Madenna R. Shannon -Senior Vice President and Assistant Secretary

All officers and directors are located at:

401 Wilshire Blvd., Suite 700 Santa Monica, CA 90401

198316-1

#### ARIZONA CORPORATION COMMISSION CORPORATIONS DIVISION

Phoenix Address: 1300 West Washington

Phoenix, Arizona 85007-2929

Tueson Address.

400 West Congress

Tucson, Arizona 85701-1347

#### PROFIT

## CERTIFICATE OF DISCLOSURE

A.R.S. §10-202.D

#### Macerich Management Company

EXACT CORPORATE NAME

- A. Has any person serving either by election or appointment as officer, director, trustee, incorporator and persons controlling or holding over 10% of the issued and outstanding common shares or 10% of any other proprietary, beneficial or membership interest in the corporation:
  - 1. Been convicted of a felony involving a transaction in securities, consumer fraud or amitrust in any state or federal jurisdiction within the seven-year period immediately preceding the execution of this Certificate?
  - 2. Been convicted of a felony, the essential elements of which consisted of fraud, misrepresentation, theft by false pretenses, or restraint of trade or monopoly in any state or federal jurisdiction within the seven-year period immediately preceding the execution of this Certificate?
  - Been or are subject to an injunction, judgment, decree or permanent order of any state or federal court entered within the seven-year period immediately preceding the execution of this Certificate wherein such injunction, judgment, decree or permanent order:
    - (a) Involved the violation of fraud or registration provisions of the securities laws of that jurisdiction?; or
    - (b) Involved the violation of the consumer fraud laws of that jurisdiction?; or
    - (c) Involved the violation of the antitrust or restraint of trade laws of that jurisdiction?

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"North in "."	AL.	1	4	•
Yes	No	٠,		• • •

#### B. IF YES, the following information MUST be attached:

- I Pull name, prior name(s) and aliases, if used.
- 2. Full birth name.
- 3. Present home address.
- 4. Prior addresses (for immediate preceding 7-year period).
- 5. Date and location of birth.

- 6. Social Security number:
- The nature and description of each conviction or judicial action; date and location, the court and public agency involved and file of cause number of case.
- C. Has any person serving as an officer, director, missee or incorporator of the corporation served in any such capacity or held or controlled over 20% of the issued and outstanding common shares, or 20% of any other proprietary, beneficial or membership interest in any other corporation which has been placed in bankruptcy, receivership or had its charter revoked, or administratively or judicially dissolved by any state or jurisdiction?

#### IFYOUR ANSWER TO THE ABOVE QUESTION IS "YES", YOU MUST ATTACH THE FOLLOWING INFORMATION FOR EACH CORPORATION:

- 1. Name and address of the corporation.
- Full name (including alieses) and address of each person involved.
- 3. State(s) in which the corporation:
  - (a) Was incorporated. (b) Has transacted business.
- 4. Dates of corporate operation.
- 5. Date and case number of Bankruptey or date of revocation/administrative dissolution.

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Under penalties of law, the undersigned incorporator(s)/officer(s) declare(s) that I(we) have examined this Certificate, including any attachments, and to the best of my (our) knowledge and belief it is true, correct and complete, and hereby declare as indicated above. THE SIGNATURE(S) MUST BE DATED WITHING THIRTY (30) BAYS OF THE DELIVERY DATE:

PRINT NAME Madonna R. Shafnon

TITLE Senior Vice President DATE 02/28/06

PRINT NAME

TITLE

DATE

DOMESTIC CORPORATIONS: ALL INCORPORATORS MUST SIGN THE INITIAL CERTIFICATE OF DISCLOSURE. If within sixty days, any person becomes an officer, director, truspe or person controlling or holding over 10% of the issued and outstanding shares or 10% of any other proprietary, beneficial, or membership interest in the corporation and the person was not included in this disclosure, the corporation must file an AMENDED certificate signed by at least one duly authorized officer of the corporation.

FOREIGN CORPORATIONS: MUST BE SIGNED BY AT LEAST ONE DULY AUTHORIZED OFFICER OF THE CORPORATION. CF: 0022 - Business Corporations Rev: 04/04

AZBIB. - 07:01:04 C T System Online

# State of California Secretary of State

## CERTIFICATE OF STATUS DOMESTIC CORPORATION

I, BRUCE McPHERSON, Secretary of State of the State of California, hereby certify:

That on the 4th day of JUNE, 1976, MACERICH MANAGEMENT COMPANY became incorporated under the laws of the State of California by filing its Articles of Incorporation in this office; and

That said corporation's corporate powers, rights and privileges are not suspended on the records of this office; and

That according to the records of this office, the said corporation is authorized to exercise all its corporate powers, rights and privileges and is in good legal standing in the State of California; and

That no information is available in this office on the financial condition, business activity or practices of this corporation.

IN WITNESS WHEREOF, I execute this certificate and affix the Great Seal of the State of California this day of January 10, 2006.



BRUCE McPHERSON Secretary of State

NP-25 (REV 03/31/05)

# State of California Secretary of State



I, BRUCE McPHERSON, Secretary of State of the State of California, hereby certify:

That the attached transcript of \_\_\_\_\_\_\_page(s) was prepared by and in this office from the record on file, of which it purports to be a copy, and that it is full, true and correct.



IN WITNESS WHEREOF, I execute this certificate and affix the Great Seal of the State of California this day of

FEB 2 3 2006:

BRUCE McPHERSON Secretary of State

In.

ARTICLES OF INCORPORATION

-OF-

MACKRICH REAL RETAIN COMPANY

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FIRST:

The name of this corporation shall be

MACERICE REAL ESTATE COMPANY.

SECOND: The purposes for which this corporation is

#### formed are:

- (a) To engage primarily in the specific business of taking, leading, purchasing or otherwise acquiring, and to own, use, manage, hold, sell, convey, exchange, mortgage, work, improve, develop, divide and otherwise handle, deal in and dispose of real property;
- (b) Generally, to borrow money for its corporate purposes, and to make, accept, endorse, execute and issue promissory notes, bills of exchange, bonds, dependence or other obligations from time to time, for the purchase of real or personal property, and any interest or right therein, or for any purpose relating to the business of this corporation, and if deemed, proper, to secure the payment of any such obligations by mortgage, pledge, hypothecation, guarantee, deed of trust or otherwise;
- (c) To erect, construct, maintain, improve, rebuild, enlarge, alter, demolish, manage and control directly or through ownership of stock in any corporation, any and all kinds of buildings, houses, stores, offices, shops, ware-houses, factories, mills, macninery, and plants, and any

time be necessary, useful, or advantageous, for the purposes of the corporation, and which can lawfully be done under the laws of the State of California.

- (d) To make, enter into, perform, and carry out contracts for constructing, building, altering, improving, repairing, decorating, demolishing, maintaining, furnishing, and fitting up buildings, and structures of every description and to advance money to and enter into agreements of all kinds with builders, contractors, property owners, and others for said purposes.
- (e) To purchase, sell, manufacture, and deal in building materials and goods, wares, and merchandise, and to carry on any other lawful trade or business incident or proper for use in connection with the purchase, sale, ownership, construction, maintenance, demolition, and management of real property.
- (f) To purchase, sell, lease, rent, procure, exchange, license and generally deal in all kinds of materials, goods, wares, merchandise, machinery and equipment necessary or incidental to its business or which may seem capable of being profitably used or dealt with in connection with such business.
- proper for the accomplishment of any of the purposes or the attainment of any of the objects, or the furtherance of any of the powers hereinbefore set forth, either alone, or in the association with other corporations, firms or individuals, and to do every other act or acts, thing or things incidental to,

or growing out of or in connection with the aforesaid business or powers, or any part or parts thereof, provided the same be not inconsistent with the laws under which this corporation is organized.

The above purpose clauses shall not be limited by reference to or inference from one another, but each such purpose clause shall be construed as a separate statement conferring independent purposes and powers upon the corporation.

THIRD: The county in the State of California where the principal office for the transaction of the business of this corporation is located is Los Angeles county.

FOURTH: The total number of shares which the corporation is authorized to issue is 100 Common shares of the par value of \$1.00 amounting in the aggregate to \$100.00.

PIFTH: The capital stock of the corporation shall not be subject to assessment.

SIXTH: Authority is hereby granted to the holders of shares of this corporation entitled to vote to change, from time to time, the authorized number of directors of this corporation by a duly adopted emendment of the By-Laws of this corporation.

SEVENTH: (a). The number of Directors is two (2)

(b) The names and addresses of the persons who are appointed to act as first Directors are:

NAME

William P. Beatson, Jr.

Mace Siegel

**ADDRESS** 

425 East 58th Street New York, New York 10022

114 East 72nd Street New York, New York 10021

IN WITNESS WHEREOF, we hereunto sign our names and affirm that the statements made herein are true under the penalties of perjuxy, this S day of June, 1976.

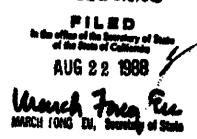
William P. Beatson, Jr.

Mace Siegel

on this 3 day of June 1976, before me, the undersigned notary, personally appeared William P. Butter known to me to be the person whose name is subscribed to the within instrument and he acknowledged to me, and sware to such instrument and acknowledged to me that he executed the same.

COUNTY OF NEW YORK )

On this 3 day of June 1976, before me, the undersigned notary, personally appeared Male Sugel known to me to be the person whose name is subscribed to the within instrument and he acknowledged to me and swore to such instrument and acknowledged to me that he executed the same.



#### CERTIFICATE OF AMENDMENT

OF '

#### ARTICLES OF INCORPORATION

#### MACE SIEGEL and PATRICK K. PRINSTER certify that:

- 1. They are the President and Secretary, respectively, of MACKRICH MANAGEMENT COMPANY, a California corporation.
- 2. The Articles of Incorporation of this corporation are amended by the addition to the Articles of Incorporation of new articles EIGHTH and NIMTH to read as follows:

\*EIGHTH: The liability of the Directors of the corporation for monetary damages shall be eliminated to the fullest extent permissible under California law."

"NINTH: The corporation is authorized to provide indemnification of agents (as defined in Section 317 of the Corporations Code) for breach of duty to the corporation and its stockholders through bylaw provisions or through agreements with the agents, or both, in excess of the indemnification otherwise permitted by Section 317 of the Corporations Code, subject to the limits on such excess indemnification set forth in Section 204 of the Corporations Code."

- 3. The foregoing amendments of Articles of Incorporation have been duly approved by the Board of Directors of this corporation.
- 4. The foregoing amendments of Articles of Incorporation have been duly approved by the required vote of shareholders in accordance with Sections 902 and 903 of the Corporations Code. The total number of outstanding shares of the corporation is one hundred (100). The number of shares voting in favor of the amendments equalled or exceeded the vote required. The percentage vote required was more than fifty percent (50%).

We further declars under penalty of perjury under the laws of the State of California that the matters set forth in this Certificate of Amendment of Articles of Incorporation are true and correct of our own knowledge.

DATED:

July 11, 1988

MACE SIEGEL, President

PATRICK K. PRINSTER,

Secretary

WMM\COA.023

A281246

CERTIFICATE OF AMENDMENT

OF

ARTICLES OF INCORPORATIO

MACE SIEGEL and PATRICK K. PRINSTER certify that:

- They are the President and Secretary, respectively, of MACERICH REAL ESTATE COMPANY, a California corporation.
- Article FIRST of the Articles of Incorporation of this corporation is amended to read as follows: -

"The name of the corporation shall be MACERICH MANAGE-MENT COMPANY".

Article FOURTH of the Articles of Incorporation is amended to read as follows:

"The total number of shares which the corporation is authorized to issue is one thousand (1,000) common shares of the par value of One Dollar (\$1.00), amounting in the aggregate to One Thousand Follars (\$1,000.00).

- The foregoing amendments of Articles of Incorporation have been duly approved by the Board of Directors of this corporation.
- The foregoing amendments of Articles of Incorporation have been duly approved by the required vote of shareholders in accordance with Sections 902 and 903 of the Corporations Code. The total number of outstanding shares of the corporation is one hundred (100). The number of shares voting in favor of the

amendments equaled or exceeded the vote required. The percentage vote required was more than fifty percent (50%).

We further declare under penalty of perjury under the laws of the State of California that the matters set forth in this Certificate of Amendment of Articles of Incorporation are true and correct of our own knowledge.

DATED: April 16, 1984.

MACE SIRGEL, President

PATRICK K. PRINSTER, Secretary

FILED (SAN)
In the office of the Secretary of State

782842 CERTIFICATE OF AMENDMENT

MAR 0 7 1994

OF

ARTICLES OF INCORPORATION

Any Miller

ARTHUR M. COPPOLA and PATRICK K. PRINSTER certify that:

- 1. They are the President and the Secretary, respectively, of MACERICH MANAGEMENT COMPANY, a California corporation.
- 2. Article FOURTH of the Articles of Incorporation of this corporation is amended to read as follows:

#### "FOURTH: (A) Definitions.

- (1) "Indebtedness" shall mean, at any date of determination, without duplication, (a) all obligations of the corporation for borrowed money; (b) all obligations of the corporation evidenced by bonds, debentures, notes or other similar instruments; (c) all obligations of the corporation to pay the deferred and unpaid purchase price of property or services, which purchase price is due more than six months after the date of placing such property in service or taking delivery and title thereto or the completion of such services, except trade payables; and (d) all obligations of the corporation as lessee under leases which have been or should be capitalized under generally accepted accounting principles as applied in the United States.
- (2) "Net Operating Cash Flow" shall mean, with respect to any fiscal quarter, the gross cash revenues and funds received by the corporation during such fiscal quarter, reduced by the sum of (a) all cash expenditures (including for trade payables) of the corporation during such fiscal quarter; (b) all payments of principal and interest on Indebtedness; and (c) any reasonable reserves set aside by the corporation during such fiscal quarter for anticipated expenses or liabilities in excess of anticipated receipts.

#### (B) <u>Classes of Stock</u>.

This corporation is authorized to issue two classes of shares designated, respectively, as "Common Stock" and "Preferred Stock." The authorized number of shares of Common Stock is 5,000, and the authorized number of shares of Preferred Stock is 5,000.

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- (C) Rights. Preferences and Restrictions of Preferred Stock.
- (1) <u>Dividend Preferences</u>. The Preferred Stock is entitled to receive, on a pro rata basis out of funds legally available therefor, cash dividends on the first day of each calendar quarter at an annual rate equal to 95% of the Net Operating Cash Flow (if positive), subject to Chapter 5 of the General Corporation Law of California. Such dividends shall accrue from the date of issuance in accordance with the preceding sentence so that no dividends or other distributions shall be made with respect to the Common Stock and no Common Stock shall be purchased until cumulative dividends on the Preferred Stock for all past dividend periods and for the then current dividend period shall have been declared and paid or set apart. After cumulative dividends on the Preferred Stock for all past dividend periods and for the then current dividend period shall have been declared and paid or set apart, if the board of directors shall elect to declare additional dividends out of funds legally available therefor, such additional dividends shall be declared on the Common Stock in accordance with Section (D) of this Article FOURTH.
- (2) Liquidation Rights. In the event of any final liquidation, dissolution or winding up of the affairs of the corporation, and after payment or provision for payment of the debts and other liabilities of the corporation, the holders of the Preferred Stock shall be entitled to receive cut of the remaining net assets of the corporation before any distribution shall be made to the holders of any other shares of capital stock of the corporation an amount equal to all dividends accumulated but unpaid on each share of Preferred Stock up to the date fixed for distribution. After payment in full to the holders of the Preferred Stock of the amounts distributed to them pursuant to the praceding sentence, the holders of the Common Stock of the corporation shall be entitled to receive an amount equal to all dividends declared but unpaid on each share of Common Stock. After payment of such amounts, the Board of Directors shall distribute the remaining assets in an amount equal to 5% to the holders of the Common Stock and 95% to the holders of the Preferred Stock.

#### (3) Voting Rights.

- (a) Except as otherwise provided hereinafter or as may otherwise be required by statute, holders of the Preferred Stock shall have no voting rights.
- (b) So long as any shares of the Preferred Stock shall be outstanding, without first obtaining the approval of the holders of not less than a majority of the Preferred Stock, the corporation shall not

- (i) amend the Articles of Incorporation to alter or change any rights, preferences or privileges of the Preferred Stock so as materially and adversely to affect the Preferred Stock;
- (ii) increase the authorized number of shares of Preferred Stock or create any new series of Preferred Stock;
- (iii) issue any equity securities having preferences over or being on a parity with the Preferred Stock as to dividends or assets;
- (iv) create or authorize any obligation or security convertible into equity securities of any class or series ranking in any respect prior to or equal to the Preferred Stock, or re-classify equity securities of the corporation now or hereafter issued into equity securities of any class or series ranking in any respect prior to or equal to the Preferred Stock;
- (v) redeem or repurchase any shares of the Common Stock or any securities junior to the Preferred Stock;
- (vi) transfer in any transaction or series of related transactions all or substantially all of its property and assets to any other person, or merge or consolidate with any other corporation, except into or with a wholly owned subsidiary with the requisite shareholder approval;
- (vii) restrict the transfer or hypothecation of shares of Preferred Stock other than as required by federal or state securities laws or regulations;
- (viii) voluntarily liquidate, dissolve or wind up its business.
- (4) Redemption. The Preferred Stock shall not be redeemable.
  - (D) Rights and Restrictions of Common Stock.
- (1) <u>Dividend Rights</u>. Subject to the prior rights of holders of the Preferred Stock, the shares of Common Stock shall be entitled to receive, on a pro rata basis out of funds legally available therefor, cash dividends on the first day of each calendar quarter at an annual rate equal to 5t of the Net Operating Cash Flow (if positive), subject to Chapter 5 of the General Corporation Law of California.

- (2) <u>Liquidation Rights</u>. Upon the liquidation, dissolution or winding up of the corporation, the assets of the corporation shall be distributed as provided in section (C)(2) of this Article FOURTH.
  - (3) Redemption. The Common Stock shall not be redeemable.
  - (4) <u>Voting Rights</u>. The holder of each share of Cosmon Stock shall have the right to one vote, and shall be entitled to notice of any shareholders' meeting in accordance with the Bylaws of this corporation, and shall be entitled to vote upon such matters and in such manner as may be provided by law.
  - 3. The foregoing amendment of Articles of Incorporation has been duly approved by the Board of Directors.
  - 4. The foregoing amendment of Articles of Incorporation has been duly approved by the required vote of shareholders in accordance with Section 903 of the Corporations Code. The total number of outstanding shares of the corporation is 100. The number of shares voting in favor of the amendment equaled or exceeded the vote required. The percentage vote required was more than 50%.

We declare under penalty of perjury under the laws of the State of California that the matters set forth in this certificate are true and correct of our own knowledge.

DATE: March 4, 1994

RTHUR M. COPPOLA, PI

PARICK K. PRINCERR, Secretary

[#1~334889, yz

782842 Amended and restated

MAR 0 3 1999

ARTICLES OF INCORPORATION

Bill mage PRL 1986S, Septendry of State

-OF-

#### MACERICH MANAGEMENT COMPANY

#### Arthur M. Coppola and Richard A. Bayer certify that:

- 1. They are the President and Chief Executive Officer and the General Counsel and Secretary, respectively, of MACERICH MANAGEMENT COMPANY, a California corporation.
- 2. The Articles of Incorporation of this corporation are amended and restated to read in full as follows:

FIRST: The name of this corporation shall be MACERICH MANAGEMENT COMPANY.

SECOND: The purposes for which this corporation is formed are:

- (a) To engage primarily in the specific business of taking, leasing, purchasing or otherwise acquiring, and to own, use, manage, hold, sell, convey, exchange, mortgage, work, improve, develop, divide and otherwise handle, deal in and dispose of real property.
- (b) Generally, to borrow money for its corporate purposes, and to make, accept, endorse, execute and issue promissory notes, bills of exchange, bonds, debentures or other obligations from time to time, for the purchase of real or personal property, and any interest or right therein, or for any purpose relating to the business of this corporation, and if deemed proper, to secure the payment of any such obligations by mortgage, pledge, hypothecation, guarantee, deed of trust or otherwise.
- (c) To crect, construct, maintain, improve, rebuild, enlarge, alter, demolish, manage and control directly or through ownership of stock in any corporation, any and all kinds of buildings, houses, stores, offices, shops, warehouses, factories, mills, machinery, and plants, and any and all other structures and erections which may at any time be necessary, useful, or advantageous, for the purposes of the corporation, and which can lawfully be done under the laws of the State of California.

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- (d) To make, enter into, perform, and carry out contracts for constructing, building, altering, improving, repairing, decorating, demolishing, maintaining, furnishing, and fitting up buildings, and structures of every description and to advance money to and enter into agreements of all kinds with builders, contractors, property owners, and others for said purposes.
- (e) To purchase, sell, manufacture, and deal in building materials and goods, wares, and merchandise, and to carry on any other lawful trade or business incident or proper for use in connection with the purchase, sale, ownership, construction, maintenance, demolition, and management of real property.
- (f) To purchase, sell, lease, rent, procure, exchange, license and generally deal in all kinds of materials, goods, wares, merchandise, machinery and equipment necessary or incidental to its husiness or which may seem capable of being profitably used or dealt with in connection with such business.
- (g) To do all and everything necessary, suitable and proper for the accomplishment of any of the purposes or the attainment of any of the objects, or the furtherance of any of the powers hereinbefore set forth, either alone, or in the association with other corporations, firms or individuals, and to do every other act or acts, thing or things incidental to, or growing out of or in connection with the aforesaid business or powers, or any part or parts thereof, provided the same be not inconsistent with the laws under which this corporation is organized.

The above purpose clauses shall not be limited by reference to or inference from one another, but each such purpose clause shall be construed as a separate statement conferring independent purposes and powers upon the corporation.

THIRD: The county in the State of California where the principal officer for the transaction of the business of this corporation is located is Los Angeles county.

## FOURTH: (A) Definitions.

(1) "Indebtedness" shall mean, at any date of determination, without duplication, (a) all obligations of the corporation for borrowed money; (b) all obligations of the corporation evidenced by bonds, debentures, notes or other similar instruments; (c) all obligations of the corporation to pay the deferred and unpaid purchase price of property or services, which purchase price is due more than six months after the date of placing such property in service or taking delivery and title thereto or the completion of such services, except trade payables; and (d) all obligations of the corporation as lessee under leases which have been or should be capitalized under generally accepted accounting principles as applied in the United States.

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(2) "Net Operating Cash Flow" shall mean, with respect to any fiscal quarter, the gross cash revenues and funds received by the corporation during such fiscal quarter, reduced by the sum of (a) all cash expenditures (including for trade payables) of the corporation during such fiscal quarter; (b) all payments of principal and interest on Indebtedness; and (c) any reasonable reserves set aside by the corporation during such fiscal quarter for anticipated expenses or liabilities in excess of anticipated receipts.

#### (B) Classes of Stock.

This corporation is authorized to issue two classes of shares designated, respectively, as "Common Stock" and "Preferred Stock." The authorized number of shares of Common Stock is 5,000, and the authorized number of shares of Preferred Stock is 5,000.

## (C) Rights, Preferences and Restrictions of Preferred Stock.

- receive, on a pro rata basis out of funds legally available therefor, cash dividends on the first day of each calendar quarter at an annual rate equal to 95% of the Net Operating Cash Flow (if positive), subject to Chapter 5 of the General Corporation Law of California. Such dividends shall accrue from the date of issuance in accordance with the preceding sentence so that no dividends or other distributions shall be made with respect to the Common Stock and no Common Stock shall be purchased until cumulative dividends on the Preferred Stock for all past dividend periods and for the then current dividend period shall have been declared and paid or set apart. After cumulative dividends on the Preferred Stock for all past dividend periods and for the then current dividend period shall have been declared and paid or set apart, if the board of directors shall elect to declare additional dividends cut of funds legally available therefor, such additional dividends shall be declared on the Common Stock in accordance with Section (D) of this Article FOURTH.
- dissolution or winding up of the affairs of the corporation, and after payment or provision for payment of the debts and other liabilities of the corporation, the holders of the Preferred Stock shall be entitled to receive out of the remaining net assets of the corporation before any distribution shall be made to the holders of any other shares of capital stock of the corporation an amount equal to all dividends accumulated but unpaid on each share of Preferred Stock up to the date fixed for distribution. After payment in full to the holders of the Preferred Stock of the amounts distributed to them pursuant to the preceding sentence, the holders of the Common Stock of the corporation shall be entitled to receive an amount equal to all dividends declared but unpaid on each share of Common Stock. After payment of such amounts, the Board of Directors shall distribute the remaining

assets in an amount equal to 5% to the holders of the Common Stock and 95% to the holders of the Preferred Stock.

#### (3) Voting Rights.

- (a) Except as otherwise provided hereinafter or as may otherwise be required by statute, holder of the Preferred Stock shall have no voting rights.
- (b) So long as any shares of the Preferred Stock shall be outstanding, without first obtaining the approval of the holders of not less than a majority of the Preferred Stock, the corporation shall not:
  - (i) amend the Articles of Incorporation to alter or change any rights, preferences or privileges of the Preferred Stock so as materially and adversely to affect the Preferred Stock:
  - (ii) increase the authorized number of shares of Preferred Stock or create any new series of Preferred Stock;
  - (iii) issue any equity securities having preferences over or being on a parity with the Preferred Stock as to dividends or assets;
  - (iv) create or authorize any obligation or security convertible into equity securities of any class or series ranking in any respect prior to or equal to the Preferred Stock, or re-classify equity securities of the corporation now or hereafter issued into equity securities of any class or series ranking in any respect prior to or equal to the Preferred Stock:
  - (v) redeem or repurchase any shares of the Common Stock or any securities junior to the Preferred Stock:
  - (vi) transfer in any transaction or series of related transactions all or substantially all of its property and assets to any other person, or merge or consolidate with any other corporation, except into or with a wholly owned subsidiary with the requisite shareholder approval;
  - (vii) restrict the transfer or hypothecation of shares of Preferred Stock other than as required by federal or state securities laws or regulations; or
  - (viii) voluntarily liquidate, dissolve or wind up its business.

(4) Redemption. The Preferred Stock shall not be redeemable.

## (D) Rights and Restrictions of Common Stock.

- (1) <u>Dividend Rights</u>. Subject to the prior rights of holders of the Preferred Stock, the shares of Common Stock shall be entitled to receive, on a pro rata basis out of finds legally available therefor, each dividends on the first day of each calendar quarter at an annual rate equal to 5% of the Net Operating Cash Flow (if positive), subject to Chapter 5 of the General Corporation Law of California.
- (2) <u>Liquidation Rights</u>. Upon the liquidation, dissolution or winding up of the corporation, the assets of the corporation shall be distributed as provided in section (C)(2) of this Article FOURTH.
  - (3) Redemption. The Common Stock shall not be redeemable.
- (4) <u>Voting Rights</u>. The holder of each share of Common Stock shall have the right to one vote, and shall be entitled to notice of any shareholders' meeting in accordance with the Bylaws of this corporation, and shall be entitled to vote upon such matters and in such manner as may be provided by law.

FIFTH: The capital stock of the corporation shall not be subject to assessment.

SIXTH: Authority is hereby granted to the holders of shares of this corporation entitled to vote to change, from time to time, the authorized number of directors of this corporation by a duly adopted amendment of the By-Laws of this corporation.

SEVENTH: The number of Directors is two (2).

EIGHTH: The liability of the Directors of the corporation for monetary damages shall be eliminated to the fullest extent permissible under California law.

NINTH: The corporation is authorized to provide indemnification of agents (as defined in Section 317 of the Corporations Code) for breach of duty to the corporation and its stockholders through bylaw provisions or through agreements with the agents, or both, in excess of the indemnification otherwise permitted by Section 317 of the Corporations Code, subject to the limits on such excess indemnification set forth in Section 204 of the Corporations Code.

TENTH: In contemplation of procedures required in connection with securitization of loans, the corporation will, based on edvice of counsel, adopt such procedures as may be appropriate to maintain the separate nature of the corporation.

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- 3. The foregoing amendment and restatement of Articles of Incorporation has been duly approved by the Board of Directors of this corporation.
- 4. The foregoing amendment and restatement of Articles of incorporation have been duly approved by the required vote of shareholders in accordance with Sections 902 of the Corporations Code. Only the common shares of this corporation are entitled to vote on this amendment and restatement. The total number of outstanding common shares of the corporation is one hundred (100). The number of shares voting in favor of the amendments equalled or exceeded the vote required. The percentage vote required was more than fifty percent (50%).

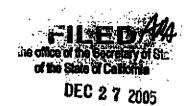
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We declare under penalty of perjury under the laws of the State of California that the matters set forth in this certificate are true and correct of our own knowledge.

DATE: January 3, 1999

Artise M. Soppola, President and Chief Becative Officer

Richard A. Rayer, Secretary



# SECOND AMENDED AND RESTATED ARTICLES OF INCORPORATION OF, MACERICH MANAGEMENT COMPANY

## Arthur M. Coppola and Richard A. Bayer certify that:

- 1. They are the President and Chief Executive Officer and the Chief Legal Officer, Executive Vice President and Secretary, respectively, of MACERICH MANAGEMENT COMPANY, a California corporation.
- 2. The articles of incorporation of this corporation are amended and restated to read in full as follows:

#### FIRST

The name of the corporation is MACERICH MANAGEMENT COMPANY.

#### SECOND

The purpose of the corporation is to engage in any lawful act or activity for which a corporation may be organized under the General Corporation Law of California other than the banking business, the trust company business or the practice of a profession permitted to be incorporated by the California Corporations Code.

#### THIRD

The corporation elects to be governed by all of the provisions of the new law not otherwise applicable to it under Chapter 23 of the California Corporations Code.

#### **FOURTH**

The total number of shares of all classes of stock which the corporation shall have the authority to issue is One Thousand (1,000) shares of common stock, par value \$.01 per share. Upon filing of these Second Amended and Restated Articles of Incorporation all of the issued and outstanding preferred stock of the corporation will be cancelled.

#### **FIFTH**

The liability of directors of the corporation for monetary damages shall be eliminated to the fullest extent permissible under California law.

The corporation is authorized to provide indemnification of agents (as defined in Section 317 of the California Corporations Code) for breach of duty to the corporation and its shareholders through bylaw provisions, agreements with agents, vote of shareholders or disinterested directors, or otherwise, in excess of the indemnification otherwise permitted by Section 317 of the California Corporations Code, subject only to the applicable limits set forth in Section 204 of the California Corporations Code.

- 3. The foregoing amendment and restatement of articles of incorporation has been duly approved by the Board of Directors of the corporation.
- 4. The foregoing amendment and restatement of articles of incorporation has been duly approved by the required vote of shareholders in accordance with Sections 902 and 903 of the California Corporations Code. The total number of outstanding shares of the corporation are 5,000 shares of common stock and 5,000 shares of preferred stock. The number of shares voting in favor of the amendment equal or exceeded the vote required. The percentage vote required was more than 50% of the outstanding shares of each of the common stock and preferred stock.

We declare under penalty of perjury under the laws of the State of California that the matters set forth in these Second Amended and Restated Articles of incorporation are true and correct of our own knowledge.

Dated: December 27, 2005

Argue M. Coppola President and Chief Executive Officer

Richard A. Bayer

Chief Legal Officer, Executive Vice President and Secretary

