



STATE OF ARIZONA  
CORPORATION COMMISSION  
CORPORATION ANNUAL REPORT  
& CERTIFICATE OF DISCLOSURE

Arizona Corporation Commission



DUE ON OR BEFORE 03/04/2000

FY99-00

FILING FEE \$45.00

The following information is required by A.R.S. §10-1622 & §10-11622 for all corporations organized pursuant to Arizona Revised Statutes, Title 10. The Commission's authority to prescribe this form is A.R.S. §10-121.A. & §10-3121.A. **YOUR REPORT MUST BE SUBMITTED ON THIS ORIGINAL FORM.** Make changes or corrections where necessary. Information for the report should reflect the current status of the corporation. See instructions for proper format. **REFER TO THE INSTRUCTIONS ON PAGE 4.**

1. F-0007813-2  
RYDER TRUCK RENTAL, INC.  
3600 NW 82 AVE \*\*\*  
MIAMI, FL 33166

RECEIVED

MAR 06 2000

ARIZONA CORP COMMISSION  
CORPORATIONS DIVISION

Business Phone: \_\_\_\_\_ (Business phone is optional)  
State of Domicile: FLORIDA Type of Corporation: PROFIT

2. Arizona Statutory Agent: C T CORPORATION SYSTEM  
Street Address: 3225 N CENTRAL AVE  
(NOT P.O. BOX)  
City, State, Zip: PHOENIX AZ 85012-

Use this box only if appointing a new Statutory Agent

ACC USE ONLY

Fee \$ 45.00

Penalty \$

Renewal \$

Expedite \$

Resubmit \$

Appointing a new statutory agent, the new agent MUST consent to that appointment by signing below.

I, (individual) or We, (corporation or limited liability company) having been designated the new Statutory Agent, do hereby consent to this appointment until my removal or resignation pursuant to law.

Signature of new Statutory Agent

3. Secondary Address: % C T CORPORATION SYSTEM  
(Foreign Corporations are 3225 N CENTRAL AVE  
**REQUIRED** to complete PHOENIX, AZ 85012  
this section.)

4. Check the one category below which best describes the CHARACTER OF BUSINESS of your corporation.

BUSINESS CORPORATIONS

1. Accounting  
2. Advertising  
3. Aerospace  
4. Agriculture  
5. Architecture  
6. Banking/Finance  
7. Barbers/Cosmetology  
8. Construction  
9. Contractor  
10. Credit/Collection  
11. Education  
12. Engineering  
13. Entertainment  
14. General Consulting  
15. Health Care  
16. Hotel/Motel  
17. Import/Export  
18. Insurance  
19. Legal Services  
20. Manufacturing  
21. Mining  
22. News Media  
23. Pharmaceutical  
24. Publishing/Printing  
25. Ranching/Livestock  
26. Real Estate  
27. Restaurant/Bar  
28. Retail Sales  
29. Science/Research  
30. Sports/Sporting Events  
31. Technology(Computers)  
32. Technology(General)  
33. Television/Radio  
34. Tourism/Convention Services  
35. Transportation  
36. Utilities  
37. Veterinary Medicine/Animal Care  
38. Other

NON-PROFIT CORPORATIONS

1. Charitable  
2. Benevolent  
3. Educational  
4. Civic  
5. Political  
6. Religious  
7. Social  
8. Literary  
9. Cultural  
10. Athletic  
11. Science/Research  
12. Hospital/Health Care  
13. Agricultural  
14. Animal Husbandry  
15. Homeowner's Association  
16. Professional, commercial  
industrial or trade association  
17. Other

**5. CAPITALIZATION:** (Business Corporations and Business Trusts are **REQUIRED** to complete this section.)

Business trusts must indicate the number of transferable certificates held by trustees evidencing their beneficial interest in the trust estate. (If no changes since last report, check here      and go on to Section 6.)

Number of Shares/Certificates Authorized	Class	Series Within Class (if any)
<u>343,583</u>	<u>\$1.20 CONVERT EXCH.</u>	
<u>2,920</u>	<u>PREFERRED - C</u>	
<u>100</u>	<u>COMMON - A</u>	
Number of Shares/Certificates Issued	Class	Series Within Class (if any)
<u>0</u>	<u>\$1.20 CONVERT EXCH.</u>	
<u>0</u>	<u>PREFERRED - C</u>	
	<u>COMMON C</u>	

**6. SHAREHOLDERS:** (Business Corporations and Business Trusts are **REQUIRED** to complete this section.)

List shareholders holding more than 20% of any class of shares issued by the corporation, or having more than a 20% beneficial interest in the corporation.

Name: RYDER SYSTEM, INC. Name:                     

☐ NONE ☐ Name:                      Name:                     

**7. OFFICERS** (If no changes since last report, check here      and go on to Section 8.)

<p>Name: <u>JAMES B GRIFFIN</u></p> <p>Title: <u>PRESIDENT/CEO</u></p> <p>Address: <u>3600 NW 82ND AVE</u> <u>MIAMI, FL 33166-</u></p> <p>Date taking office: <u>                    </u></p> <p>Name: <u>VICKI A OMEARA</u></p> <p>Title: <u>SECRETARY</u></p> <p>Address: <u>3600 NW 82ND AVE</u> <u>MIAMI, FL 33166-</u></p> <p>Date taking office: <u>                    </u></p>	<p>Name: <u>EDWIN A HUSTON</u></p> <p>Title: <u>VICE-PRESIDENT</u></p> <p>Address: <u>3600 NW 82ND AVE</u> <u>MIAMI, FL 33166-</u></p> <p>Date taking office: <u>                    </u></p> <p>Name: <u>GLYNIS A BRYAN</u> <u>W. DANIEL SOSIK</u></p> <p>Title: <u>TREASURER</u></p> <p>Address: <u>3600 NW 82ND AVE</u> <u>MIAMI, FL 33166-</u></p> <p>Date taking office: <u>10/02/1997</u></p>
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**8. DIRECTORS** (If no changes since last report, check here      and go on to Section 9.)

<p>Name: <u>JAMES B GRIFFIN</u></p> <p>Address: <u>3600 NW 82ND AVE</u> <u>MIAMI, FL 33166-</u></p> <p>Date taking office: <u>                    </u></p> <p>Name: <u>EDWIN A HUSTON</u></p> <p>Address: <u>3600 NW 82ND AVE</u> <u>MIAMI, FL 33166-</u></p> <p>Date taking office: <u>                    </u></p>	<p>Name: <u>M ANTHONY BURNS</u></p> <p>Address: <u>3600 NW 82ND AVE</u> <u>MIAMI, FL 33166-</u></p> <p>Date taking office: <u>                    </u></p> <p>Name: <u>                    </u></p> <p>Address: <u>                    </u></p> <p>Date taking office: <u>                    </u></p>
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1/2000

**RYDER TRUCK RENTAL, INC.**  
(dba Ryder Transportation Services)  
(Florida)

**OFFICERS**

<b><u>NAME</u></b>	<b><u>TITLE</u></b>	<b><u>RESIDENCE</u></b>
James B. Griffin 089-46-7999 DOB: 4/18/54	President	2528 Royal Palm Way Ft. Lauderdale, FL 33327
C. J. Nelson 565-60-7759 DOB: 11/11/44	Senior Executive Vice President	3600 N.W. 82 <sup>nd</sup> Avenue Miami, FL 33166
Dwight D. Denny 239-74-4099 DOB: 12/23/43	Executive Vice President	4412 N.W. 93 Doral Court Miami, FL 33178
Vicki A. O'Meara 473-72-4340 DOB: 5/13/57	Executive Vice President & Secretary	6750 S.W. 97th Street Miami, FL 33156
Glynis A. Bryan 595-10-3020 DOB: 7/26/58	Senior Vice President & Chief Financial Officer	3080 Kirk Street Coconut Grove, FL 33132
Christopher H. Culley 261-72-3179 DOB: 10/8/45	Senior Vice President – Purchasing & Asset Management	2532 Monterey Court Weston, FL 33327
Stephen M. Donly 486-58-2117 DOB: 6/27/51	Senior Vice President – Sales & Marketing	3600 N.W. 82 <sup>nd</sup> Avenue Miami, FL 33166



**NAME****TITLE****RESIDENCE**

Bobby J. Griffin  
218-46-7205  
DOB: 11/15/48

Senior Vice President -  
Field Management West (U.S.)

3600 N.W. 82<sup>nd</sup> Avenue  
Miami, FL 33166

Richard J. Roger  
038-44-7910  
DOB: 6/19/59

Senior Vice President -  
Field Management East (U.S.)

1 Park Square Lane  
Pittsford, NY 14534

George P. Scanlon  
333-54-9161  
DOB: 9/29/57

Senior Vice President Planning &  
Controller

1531 Salvatierra Drive  
Coral Gables, FL 33134

L. Michael Shelton  
244-15-7814  
DOB: 12/28/58

Senior Vice President – E-Commerce

139 Williamstown Way  
Columbia, S.C. 29212

Edwin A. Huston  
180-32-8992  
DOB: 6/27/38

Vice President

4 Isla Bahia Drive  
Ft. Lauderdale, FL 33316

Gregory R. Caldwell  
234-82-3931  
DOB: 12/23/50

Vice President – National Accounts

14213 Arbocraft Drive  
Midlothian, VA 23113

Ofelia San Pedro  
263-08-3347  
DOB: 4/11/53

Vice President - Purchasing

200 N.W. 136 Avenue  
Miami, FL 33182

Terrence J. Solvedt  
159-44-5653  
DOB: 8/13/55

Vice President - Maintenance

3711 Oak Ridge Circle  
Weston, FL 33331



**NAME****TITLE****RESIDENCE**

Gary D. Urban  
263-53-1422  
DOB: 3/31/59

Vice President – Information  
Technology

12851 S.W. 147<sup>th</sup> Terrace Rd.  
Miami, FL 33186

Richard B. Carson  
005-46-9656  
DOB: 12/31/48

Vice President - Operations

2 Ash Lane  
York, Maine 03909

Richard J. Galvin  
011-42-7230  
DOB: 9/7/54

Vice President – Operations

620 South Heron Run Ct.  
Alpharetta, GA 30004

John L. Gore  
514-42-9536  
DOB: 8/18/43

Vice President – Operations

15117 Dela Penna  
Rancho Morieta, GA 95683

Clifford L. Peloquin Jr.  
328-42-6723  
DOB: 10/9/48

Vice President - Operations

11003 West 126 Terrace  
Overland Park, Kansas 66213

Thomas S. Renehan  
041-56-8996  
DOB: 12/31/62

Vice President – Operations

3220 Kiley Lane  
Flower Mound, Texas 75028

Michael D. Spence  
312-56-3717  
DOB: 9/7/49

Vice President - Operation

19824 Scenic Harbour  
Northvile, MI 48167

W. Daniel Susik  
156-52-7287  
DOB: 10/16/48

Vice President & Treasurer

11805 S.W. 62nd Avenue  
Miami, FL 33156





**NAME****TITLE****RESIDENCE**

Joshua High  
263-92-4789  
DOB: 5/6/50

Vice President & Assistant Treasurer

4117 N.W. 78th Avenue  
Sunrise, FL 33351

J. Wayne Johnson  
244-58-2356  
DOB: 12/24/41

Vice President - Risk Management

10320 S.W. 88th Avenue  
Miami, FL 33176

Kathy S. Partridge  
160-46-0310  
DOB: 6/24/54

Assistant Controller

310 Tree Lake Court  
Alpharetta, GA 30005

Richard G. Rodick  
265-45-1128  
DOB: 2/26/59

Assistant Controller

6211 Northwest 20<sup>th</sup> Street  
Margate, FL 33063

David M. Beilin  
040-38-6838  
DOB: 7/22/60

Assistant Secretary

825 Hampton Court  
Ft. Lauderdale, FL 33326

H. Judith Chozianin  
152-34-6018  
DOB: 1/16/43

Assistant Secretary

11611 Palmetto Way  
Cooper City, FL 33026

Robert D. Fatovic  
136-74-3098  
DOB: 3/19/65

Assistant Secretary

5805 N.W. 125 Avenue  
Coral Springs, FL 33076

V. Aubrey Mince Jr.  
418-66-5960  
DOB: 6/19/48

Assistant Secretary

13707 S.W. 90<sup>th</sup> Avenue  
Unit L 201  
Miami, FL 33176

Braden K. Moll  
294-78-3965  
DOB: 7/25/66

Assistant Secretary

633 Camilo Avenue  
Coral Gables, FL 33134



**NAME****TITLE****RESIDENCE**

Jacqueline A. De Souza  
589-44-7748  
DOB: 5/16/62

Senior Assistant Treasurer

14490 S.W. 163rd Street  
Miami, FL 33177

Joaquin A. Alonso  
263-08-4409  
DOB: 8/7/52

Assistant Treasurer

3640 S.W. 122nd Court  
Miami, FL 33175

Robert S. Brunn  
277-70-8592  
DOB: 5/8/62

Assistant Treasurer

200 West Rivo Alto Drive  
Miami, FL 33139

William A. Garcia  
262-04-5522  
DOB: 8/30/52

Assistant Treasurer

699 Spinnaker  
Ft. Lauderdale, FL 33326

Alfred C. Nguy  
266-33-7854  
DOB: 3/27/48

Assistant Treasurer

2755 Stirrup Lane  
Weston, FL 33331

**DIRECTORS****NAME****RESIDENCE**

M. Anthony Burns - Chariman  
530-34-4311  
DOB: 11/1/42

15245 S.W. 73rd Court  
Miami, Florida 33157

James B. Griffin  
089-46-7999  
DOB: 4/18/15

2528 Royal Palm Way  
Ft. Lauderdale, FL 33327

Edwin A. Huston  
180-32-8992  
DOB: 6/27/38

4 Isla Bahia Drive  
Ft. Lauderdale, FL 33316



Please Enter Corporation Name: RYDER TRUCK RENTAL, INC.

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**9. FINANCIAL DISCLOSURE (A.R.S. §§10-1622.B & 10-11622.A.9)**

Only nonprofit corporations must attach a financial statement (balance sheet including assets, liabilities and equity). All other forms of corporations are exempt from filing a financial disclosure.

**9A. MEMBERS (A.R.S. § 10-11622.A.6) Nonprofit Corporations Only**

This corporation **does** ☐ **does not** ☐ have members.

**10. CERTIFICATE OF DISCLOSURE (A.R.S. §§10-1622.A.8 & 10-11622.A.7)**

Has ANY person serving either by election or appointment as an officer, director, trustee, incorporator and person controlling or holding more than 10% of the issued and outstanding common shares or 10% of any other proprietary, beneficial or membership interest in the corporation been: [Underlined portion pertains to profit corporations only]

1. Convicted of a felony involving a transaction in securities, consumer fraud or antitrust in any state or federal jurisdiction within the seven year period immediately preceding the execution of this certificate?
2. Convicted of a felony, the essential elements of which consisted of fraud, misrepresentation, theft by false pretenses or restraint of trade or monopoly in any state or federal jurisdiction within the seven year period immediately preceding execution of this certificate?
3. Or are subject to an injunction, judgment, decree or permanent order of any state or federal court entered within the seven year period immediately preceding execution of this certificate where such injunction, judgment, decree or permanent order involved the violation of:

- (a) fraud or registration provisions of the securities laws of that jurisdiction, or
- (b) the consumer fraud laws of that jurisdiction, or
- (c) the antitrust or restraint of trade laws of that jurisdiction?

One box must be marked:

YES ☐

NO ☒

If "YES", the following information must be submitted as an attachment to this report for each person subject to one or more of the actions stated in Items 1. through 3. above.

- |                                                             |                                                                                                                                                                             |
|-------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 1. Full name and prior names used.                          | 5. Date and location of birth.                                                                                                                                              |
| 2. Full birth name.                                         | 6. Social Security Number                                                                                                                                                   |
| 3. Present home address.                                    | 7. The nature and description of each conviction or judicial action; the date and location; the court and public agency involved, and the file or cause number of the case. |
| 4. Prior addresses (for immediate preceding 7 year period). |                                                                                                                                                                             |

**11. STATEMENT OF BANKRUPTCY (A.R.S. §§10-202.D.2 & 10-3202.02)**

Has ANY person serving either by election or appointment as an officer, director, trustee, incorporator and person controlling or holding more than 20% of the issued and outstanding common shares or 20% of any other proprietary, beneficial or membership interest in the corporation served in such capacity or held a 20% interest in any other corporation during the bankruptcy, receivership, or charter revocation of the other corporation? [Underlined portion pertains to profit corporations only]

One box must be marked:

YES ☐

NO ☒

If YES, enter the following:

Chapter \_\_\_\_\_ Date Filed \_\_\_\_\_ Case Number \_\_\_\_\_

If "YES", the following information must be submitted as an attachment to this report for each person subject to the statement above:  
1) The names and addresses of each corporation and the person or persons involved. 2) The state in which each corporation was a) incorporated b) transacted business. 3) The dates of corporate operation.

**12. SIGNATURES**

**CAUTION:** Annual Reports must be signed by a duly authorized officer. Annual Reports submitted with incorrect signatures will be rejected.

I DECLARE, UNDER PENALTY OF LAW, THAT ALL CORPORATE INCOME TAX RETURNS REQUIRED BY TITLE 43 OF THE ARIZONA REVISED STATUTES HAVE BEEN FILED WITH THE ARIZONA DEPARTMENT OF REVENUE.

I further declare under penalty of law that I (we) have examined this report and the certificate, including any attachments, and to the best of my (our) knowledge and belief they are true, correct and complete.

Name ALFRED C. NGUY Date 2/18/00 Name \_\_\_\_\_ Date \_\_\_\_\_

Signature [Signature] Signature \_\_\_\_\_

Title ASST. TREAS. Title \_\_\_\_\_

(Signator(s) must be duly authorized corporate officer(s) listed in section 7 of this report.)

## Annual Report Instruction Sheet

Page 4

This instruction sheet contains information about the annual reporting process for corporations doing business in Arizona. Every corporation in Arizona must submit an Annual Report to the Corporations Division of the Arizona Corporation Commission once a year. This is the only notice and form you will receive. Corporations must use this Annual Report Form prescribed and furnished by the Arizona Corporation Commission. **No other form or format is allowed.** The Commission's computerized imaging system cannot work with other forms or formats. **IMPORTANT:** This Annual Report must be correctly filled out and submitted by the assigned due date or the corporation may have its authority and operating status revoked by the State of Arizona. Use the check off boxes on this sheet as you complete the form.

The Corporation Commission has completed the form with information we have available regarding the corporation. Please verify each line. Strike out incorrect information by drawing a line through the incorrect data. Correct information should be legibly written above or to the side of the struck, incorrect information.

- ☐ **Section 1.** All corporations must state their name, address, zip code, domicile state, and type (e.g., nonprofit, business, sole, professional, business trust). Please list a business phone number.
- ☐ **Section 2.** All corporations must state the name and address of the current Statutory Agent for the corporation. Correct information about the Statutory Agent is vital to the legitimate authority and status of the corporation. The Statutory Agent must not use a P.O. Box. New Statutory Agents must consent to their appointment by signing the appropriate line. A corporation must amend their records at the Commission anytime the Statutory Agent is changed or whenever the Agent's designated mailing address changes.
- ☐ **Section 3.** Foreign (out-of-state/country) corporations must state their known place of business in this state and in the jurisdiction in which they are incorporated. List the primary address in Section 1, and the secondary address in Section 3.
- ☐ **Section 4.** All corporations must check the category that best describes the character of their corporation in the applicable business or nonprofit corporation area.
- ☐ **Section 5.** All business corporations must indicate the number of shares which they have authorized, the class and series. All business trusts must indicate the number of transferable certificates held by trustees.
- ☐ **Section 6.** All business corporations must indicate the list of applicable shareholders.
- ☐ **Section 7.** Please list all principal officers. All corporations must have at least one duly authorized officer.
- ☐ **Section 8.** Please list all directors. All corporations must have at least one director per A.R.S. §§10-803.A & 10-3803.A.
- ☐ **Section 9.** All Nonprofit corporations must file a financial disclosure statement. Nonprofit corporations meet their obligation by attaching one of the following documents: 1) Their most recent copy of Page 2, Form 99 filed with the Arizona Department of Revenue; OR 2) A copy of the corporation's Charitable Organization Financial Statement as filed with the Arizona Secretary of State pursuant to A.R.S. §44-6552; OR 3) A copy of the corporation's Treasurer's Report/Financial Statement prepared for the current fiscal year; OR 4) A copy of the financial statement prepared for the corporation's members; OR 5) A statement that the corporation conducted no business in Arizona in the past year. All other forms of corporations are exempt from filing a financial disclosure. All Nonprofit Corporations must also indicate whether or not the corporation has members.
- ☐ **Section 10.** All corporations must check either YES or NO in the Certificate of Disclosure. Those who check the "YES" box must supply the attachment required and explained in section 10.
- ☐ **Section 11.** All corporations must check either YES or NO in the Statement of Bankruptcy. Those who check the "YES" box must supply the attachment required and explained in section 11.
- ☐ **Section 12.** All corporations must read the declarations in this section. If they have complied, and if they have completed the Annual Report, then the applicable officer(s) listed in section 7 must acknowledge by signing the report. The signer(s) shall be at least one duly authorized officer.
- ☐ **Sign & Mail the Check and Annual Report.** Business corporations must send \$45, Nonprofit corporations \$10.

MAKE CHECK PAYABLE TO:  
MAIL OR DELIVER TO:

ARIZONA CORPORATION COMMISSION  
c/o Annual Reports - Corporations Division  
1300 West Washington or 400 West Congress  
Phoenix, AZ 85007-2929 Tucson, AZ 85701-1347

Seek professional advice from your accountant, attorney, or other knowledgeable source if you need help with any section. Business corporations may purchase a copy of the Arizona Business Corporation Act, available from the Corporations Division at 1300 W. Washington (Phoenix) as a source of information. The Annual Reports Section of the Corporations Division cannot give legal or tax advice, but you may call them with your other questions regarding this form at (602) 542-3285.